

2025/26	2026/27		
Q4	Q1	Q2	Q3

Finalise membership for Provider Partnership Board
 Develop and sign off partnership agreement (MoU) within member organisations
 Identify due diligence requirements and complete readiness assessment. Identify risks and mitigations.

★ **Provider Board in place from 1st April 2026**

Finalise development plan
 Agree sub-structures

Delivery of development plan – on-going assessment against readiness framework.
 Implementation of future phasing as per agreed timescales.
 On-going evaluation and refinement of ways of working.
 Prepare to implement delegated responsibilities



Development of operating model for formal arrangements – seek appropriate legal advice

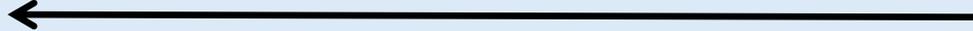
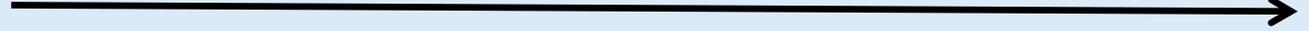
Undertake appropriate governance and sign off.

2026/27	2027/28		
Q4	Q1	Q2	Q3

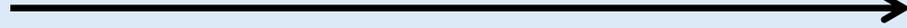
Undertake appropriate governance and sign off.



Transition to formal arrangements



On-going communication and engagement with stakeholders



Key Milestones



<p>Q4 January – March 2026</p>	<ul style="list-style-type: none"> • Finalise membership for Provider Partnership Board • Develop terms of reference for Provider Partnership Board. • Develop and sign off partnership agreement (MoU) within member organisations • Identify due diligence requirements and complete readiness assessment. Identify risks and mitigations. • Identification of OD requirements • Well Board review of priorities
<p>Q1 April – June 2026</p>	<ul style="list-style-type: none"> • Establish Provider Partnership Board in shadow form 1st April 2026. • Go live – phase 1 of Place Provider Partnership • Development of sub-structures to support Partnership Board • Consider approach to quality oversight. • Agree future phasing and timescales • Finalise development plan (informed by outcome of readiness assessment) • Agree transformation priorities • Transition of Well Boards to delivery groups

Key Milestones



<p>Q2 – Q4 2026/27</p>	<ul style="list-style-type: none"> • Delivery of development plan – on-going assessment against readiness framework. • Implementation of future phasing as per agreed timescales. • On-going evaluation and refinement of ways of working. • Prepare to implement delegated responsibilities to the Provider Partnership including; <ul style="list-style-type: none"> • Financial agreements • Contractual arrangements • Infrastructure resources • Quality oversight. • Implement OD approaches. • Undertake appropriate governance and sign off. • On-going communication and engagement with stakeholders
<p>April 2026</p>	<p>Go 'live' with Phase one Kirklees Provider Partnership</p>
<p>April 2027 onwards</p>	<p>Transition to formal arrangements.</p>